

9M 2018 RESULTS

BOLOGNA, NOVEMBER 15TH 2018 AEROPORTO MARCONI DI BOLOGNA









HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES**



GROUP HIGHLIGHTS & STRATEGY



BOLOGNA'S AIRPORT MAIN CHARACTERISTICS



HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS 2018 KEY UPDATES



8.2 MILLION PAX 76.3% INTERNATIONAL PAX



THE HIGHEST CONNECTIVITY GROWTH IN EU 2004-2014 +984%

ACI Europe 2014 Airport Industry Connectivity Report



CENTRAL GEOGRAPHICAL LOCATION



HIGH STANDARD OF LIVING



STRONG ENTREPRENEURIAL SPIRIT





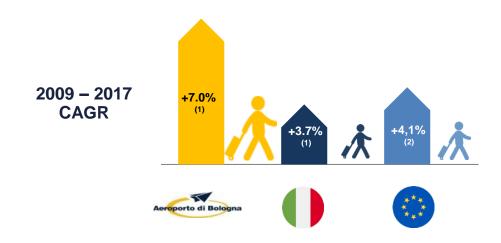


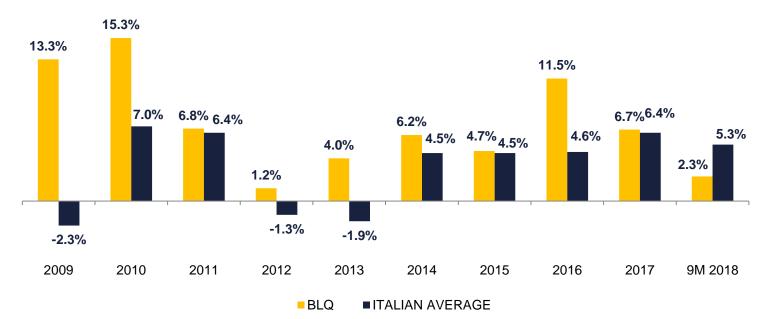
HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

GROWTH OUTPACING ITALIAN AND EU AVERAGE OVER THE LAST 9 YEARS







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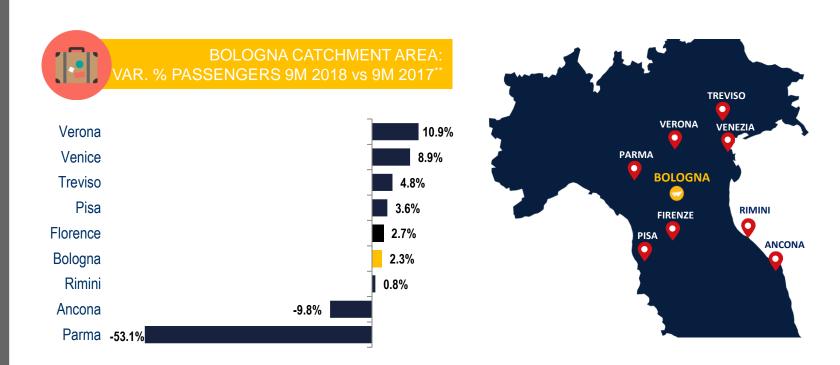
HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

CATCHMENT AREA: BOLOGNA AIRPORT COMPETITIVE POSITIONING

- Catchment area traffic increased by 5.1% (+1.345.162 passengers) vs 9M 2017
- Growth driven by both domestic (+4.5%) and international traffic (+5.3%)
- → BLQ market share in the catchment area*: 23.3%



^{*} BLQ passengers/Catchment area airports passengers. BLQ catchment includes airports within 200 Km ca. maximum distance: Ancona, Florence, Parma, Pisa, Treviso, Venice and Verona airports

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^{**} Assaeroporti data



(x)





HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES**

CLEAR AND WELL-DEFINED STRATEGY



MAXIMISE FINANCIAL PERFORMANCE

PERFORMING CORPORATION





CONNECT

- **Expand destination** network and frequency
- Increase long haul route
- **Expand catchment area**
- Improve accessibility



DEVELOP

- **Remove capacity** constraints
- 2. Optimise existing infrastructures
- 3. Expand passenger terminal
- 4. Develop competitive car parking
- **Maximise commercial** opportunities



EXPERIENCE

- 1. Innovative and customer oriented airport
- 2. Pleasant and stress free passenger processes
- 3. Best in class commercial offer
- 4. Strong corporate image



CARE

- Social and environmental sustainability
- 2. People and organization development
- **Engaged airport** community



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HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

9M 2018: STRATEGY AND EXECUTION



MAXIMISE FINANCIAL PERFORMANCE

Excellent adj revenue (+5.8%) and adj EBITDA (+7.9%) growth in 9M 2018 vs 2017 Net profit €14.6 ml in 9M 2018 (+5.9% vs 9M 2017)

Ongoing focus on cost control

PERFORMING CORPORATION





CONNECT

Passengers (+2.3%) and tons (+1.4%) increase.

Legacy traffic growth +3.2% and low cost traffic growth +0,6% vs 9M 2017.

Load factor growth in 9M 2018 81.8% (81.5% in 9M 2017).



Terminal extension final design

activities completed.

15.1 ml € for Investments in infrastructure maintenance and development.

+2.6 ml € in 9M 2018 Non-Aviation Revenues vs 9M 2017 (Parking +6.4%, Retail & Adv. +5.8%, Real Estate + 4.6%, Passenger Services +9.2%).



EXPERIENCE

Improvement of capacity utilization (off-peak traffic growth).

Investments to improve passenger experience:

- new bag drop desks;
- new video help phone to assist PRM;
- new footpath beside the terminal.

Stable Airport Service Quality index: 3.79 in 9M 2018 and in 9M 2017.



CARE

Investments aimed to reduce the environmental impact: New air quality monitoring system development completed.

Construction of a training center in progress, in order to be compliant with the new European Safety System regulation (EASA)



REVENUES AND PROFITABILITY DYNAMICS

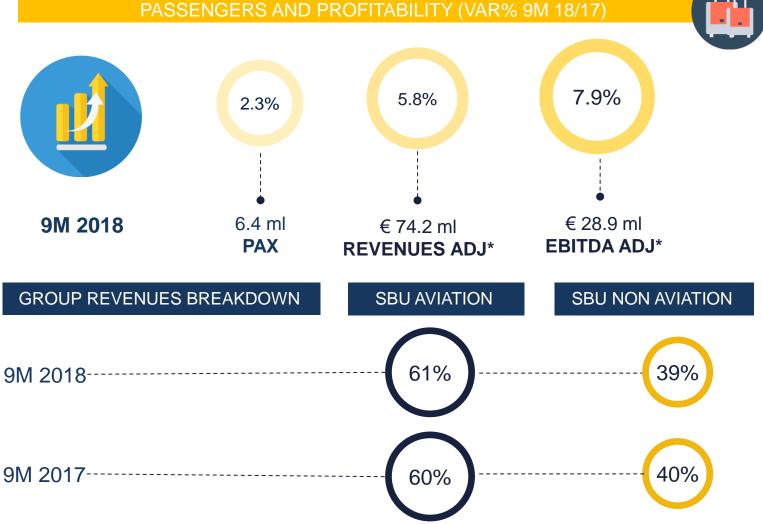




HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES**



GROWTH DRIVEN BY INCREASE IN PAX VOLUMES, TRAFFIC MIX, **DEVELOPMENT OF NON-AVIATION BUSINESS** AND EFFECTIVE COST CONTROL









HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 **KEY UPDATES**





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HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

9M 2018 KEY HIGHLIGHTS







Legacy traffic growth (+3.2%) driven by both national and international destinations. Low cost growth (+0.6%) thanks to the main low cost carriers strengthening. Remarkable load factor increase.



Good aviation revenues trend thanks to traffic growth, traffic mix and new charges from January 2018.



Outstanding non-aviation performance driven by leverage on traffic increase, higher retail and parking profitability and enhancement of passenger services.



Operating costs (net of one-off energy costs write-off) increase less than proportionally compared to revenues.



Personnel cost under control. Increase in service costs due to severe weather conditions and snow storms in Q1, to higher maintenance costs and to one-off energy costs write-off in 2017 (620 K €).



15.2 ml € for Investments in infrastructure maintenance and development.



9M 2018 KEY FIGURES







HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES











HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

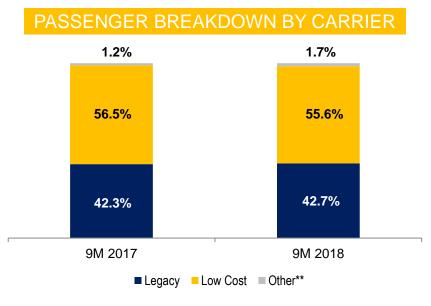
2018 **KEY UPDATES**

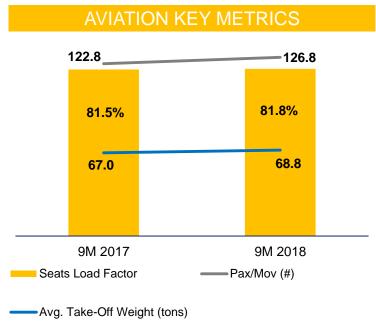
9M 2018 TRAFFIC INSIGHT

	9M 2018	9M 2017	VAR % 9M 18/17
Passengers	6,441,857	6,299,489	2.3%
ATM*	53,891	54,776	-1.6%
MTOW	3,529,177	3,479,413	1.4%
Cargo	38,804,463	42,011,261	-7.6%



General Aviation data re-calculated taking in account only paying passengers





^{*} Air Traffic Movements

^{**} Other includes charter, general aviation and interlining









HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

9M 2018 TOTAL REVENUES

EURO THOUSANDS	9M 2018	9M 2017	VAR % 9M 18/17
Aeronautical Revenues	42,596	40,669	4.7%
Non Aeronautical Revenues	30,795	29,021	6.1%
Revenues for Construction Services*	8,993	3,330	170.1%
Other Revenues	799	456	75.2%
Revenues	81,183	73,476	13.2%
Revenues adj	74,190	70,146	5.8%



AERONAUTICAL REVENUES: growth mainly due to the trend of passengers and tons and new charges from January 2018



NON AERONAUTICAL REVENUES:

growth in all main areas, parking, retail and passenger services



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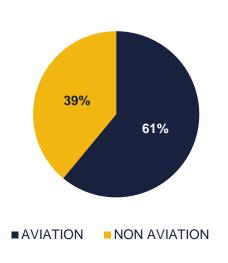
HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

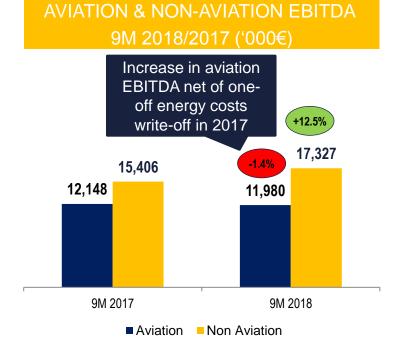
2018 KEY UPDATES

AVIATION AND NON-AVIATION BUSINESS

REVENUES SEGMENT SHARE 9M 2018



BUSINESS UNIT AVIATION ('000 €)	9M 2018	9M 2017	VAR % 9M 18/17
Passengers	40,186	38,868	3.4%
Airlines	16,935	17,147	-1.2%
Airport operators	2,731	2,504	9.1%
Traffic incentives	(17,550)	(17,976)	-2.4%
Constructions revenues*	7,681	2,407	219.1%
Other aviation revenues	1,051	1,075	-2,2%
Fees reduction for doubtful receivables**	0	(125)	n.m.
Total Revenues AVIATION	51,034	43,900	16.3%
EBITDA AVIATION	11,980	12,148	-1.4%



BUSINESS UNIT NON-AVIATION ('000 €)	9M 2018	9M 2017	VAR % 9M 18/17
Retail and Advertising	10,682	10,098	5.8%
Parking	12,234	11,496	6.4%
Real estate	1,791	1,713	4.6%
Passenger services	4,211	3,855	9.2%
Constructions revenues*	1,312	923	42.1%
Other non aviation revenues	1,919	1,491	28.7%
Total Revenues NON-AVIATION	32,149	29,576	8.7%
EBITDA NON-AVIATION	17,327	15,406	12.5%

^{*} IFRIC 12

^{**} IFRS 15



AVIATION AND NON-AVIATION BUSINESS



HIGHLIGHTS & STRATEGY

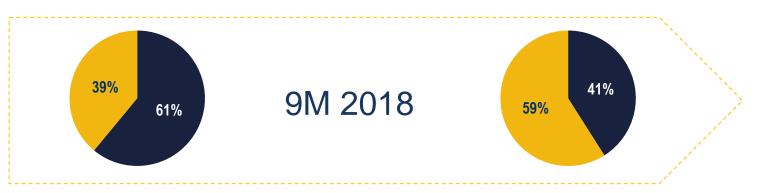
9M 2018 FINANCIALS

2018 KEY UPDATES





EBITDA BREAKDOWN (%)







NON-AVIATION REVENUES

RETAIL REVENUES/DEPAX

RETAIL



FACTORS ENABLING THE TREND:

- Passenger growth
- Excellent F&B performance
- Higher profitability

€ 2.96 € 2.86 ■ 9M 2017 9M 2018

PARKING REVENUES/DEPAX

€ 3.80 € 3.67

9M 2018

■ 9M 2017

PARKING



FACTORS ENABLING THE TREND:

- Passenger growth
- Revenue management
- More parking spaces available (occupied by People Mover construction site in Q1 2017)







9M 2018 **FINANCIALS**

2018 **KEY UPDATES**



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HIGHLIGHTS & STRATEGY

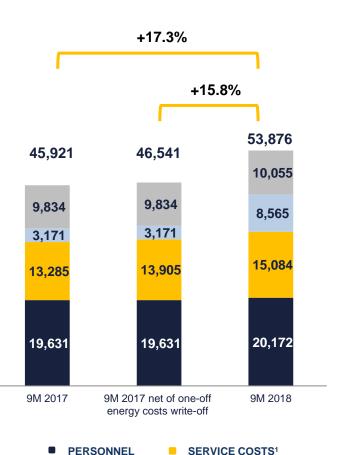
9M 2018 FINANCIALS

2018 KEY UPDATES

OPERATING COSTS: TIGHT COST CONTROL IN PLACE

OPERATING COSTS BREAKDOWN ('000 €)





OPERATING COSTS +17.3%

NET OF ONE-OFF ENERGY COSTS +15.8%

NET OF CONSTRUCTION AND ONE-OFF
ENERGY COSTS +4.5%

Personnel (+2.8%) increase in staff costs due to:

- A. growth in headcount, related to traffic growth (higher headcount in security and operations);
- B. salary dynamics.

Services costs (+13.5%) increase due to:

- A. Higher maintenance costs;
- B. Higher snow clearance costs in Q1;
- C. One-off energy costs write-off in June 2017.

Net of one-off energy costs write-off, services costs increase by 8.5%.

Construction costs (+170.1%) due to higher investments related to concession rights

CONSTRUCTIONS OTHER3

COSTS²

¹ Services: includes outsourced services, maintenance, utilities costs, G&A, marketing agreements with airlines not linked to volumes

IFRIC 12

³ Other: includes consumables and goods, rental fees and other costs and other operating expenses





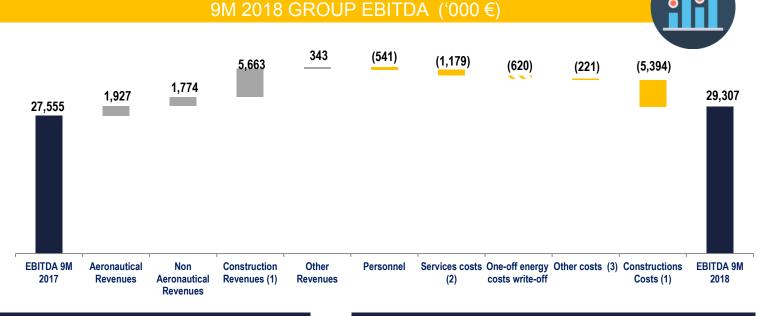




9M 2018 **FINANCIALS**

2018 **KEY UPDATES**





ACTIONS IN PLACE

Traffic Mix, New Charges, Focus on Non Aviation

Cost Discipline and Continuous Careful Cost Management

EBITDA DRIVERS

Revenues + 9.7 ml € Net of construction services revenues +4,0 mln €

Opex +7.9 ml € Net of one-off energy costs write-off and construction services costs +1.9 ml €

EBITDA +6,4% VS 2017 (+1.8 ML €)

EBITDA NET OF CONSTRUCTION AND ONE-OFF ENERGY COSTS +7.9% VS 2017 (+2.1 ML €)

¹ IFRIC 12

² Services: includes outsourced services, maintenance, utilities costs, G&A, marketing agreements with airlines not linked to volumes. AEROPORTO G. MARCONI DI BOLOGNA S.p.A. 3 Other: includes consumables and goods, rental fees and other costs and other operating expenses.



9M 2018 MAIN INVESTMENTS IN INFRASTRUCTURE MAINTENANCE AND DEVELOPMENT







HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES** TERMINAL EXPANSION PLANNING AND **NEW MULTILEVEL CAR PARKING**

PEOPLE MOVER

DEICING PAD AND BUILDING







FINAL DESIGN ACTIVITIES **COMPLETED**

FOOTBRIDGE TO THE TERMINAL **BUILDING - DESIGN ACTIVITIES COMPLETED**

WORK IN PROGRESS



€ 15.2 ml



Capex: € 10.9 ml Airport Infrastructure Provision: € 4.3 ml



CONSOLIDATED PROFIT & LOSS







HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES**

EURO THOUSANDS		9M 2018	9M 2017	VAR 9M 18/17	VAR % 9M 18/17
Revenues	1	83,183	73,476	9,707	13.2%
Operating Costs		(53,876)	(45,921)	(7,955)	17.3%
EBITDA	2	29,307	27,555	1,752	6.4%
EBITDA Adjusted*		28,879	26,776	2,103	7.9%
Concession Rights Amortization		(4,320)	(4,246)	(74)	1.7%
Amortization & Depreciation		(2,328)	(2,036)	(292)	14.3%
Amortization and Depreciation	3	(6,648)	(6,282)	(366)	5.8%
Provision for Doubtful Accounts		(57)	(62)	5	-8.1%
Airport Infrastructure Provision		(2,000)	(1,184)	(816)	68.9%
Other Accruals		(233)	(563)	330	-58.6%
Provisions	3	(2,290)	(1,809)	(481)	26.6%
Total Costs		(62,814)	(54,012)	(8,802)	16.3%
EBIT		20,369	19,464	905	4.6%
Financial Income	4	576	374	202	54.0%
Financial Expenses		(453)	(605)	152	-25.1%
EBT		20,492	19,233	1,259	6.5%
Taxes	5	(5,882)	(5,433)	(499)	8.3%
Net Profit (loss)	6	14,610	13,800	810	5.9%
Minority Interest		156	177	-21	-11.9%
Group Net Profit		14,454	13,623	831	6.1%

1 REVENUES

▲ (+13.2%) traffic increase, new charges and improved non-aviation performance

2 EBITDA

▲ (**+6.4%**) increase in aeronautical and non-aeronautical revenues and increase in operating costs in line with revenues

3 AMORTIZATION, **DEPRECIATION AND PROVISIONS**

▲ +10.5% (**▲** +5.8% amortization and depreciation and ▲ +26.6% provisions due to higher Airport Infrastructure Provision)

4 FINANCIAL INCOME AND **EXPENSES**

▲ positive effect due to lower interests

5 TAXES ▲ due to higher EBT

NET PROFIT +0.8 ml €



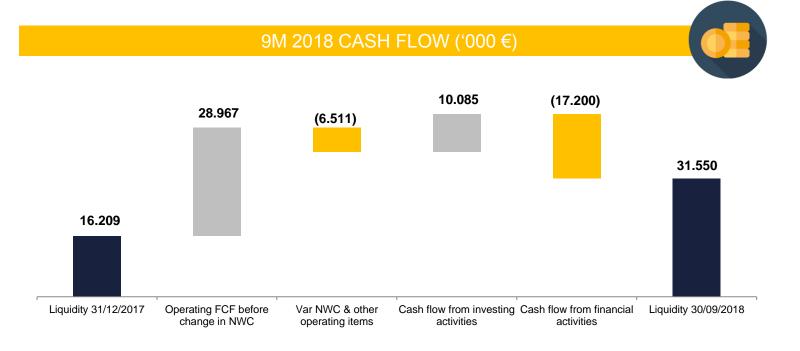


HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES

CASH-FLOW



- → Positive OFCF reduced by NWC changes
- Investing activities generated cash flow of € 10.1 million; infrastructure investment of € 10.9 million was offset by the use of current and non-current assets for €20.5 million and the sale of the investee Bologna Congressi for €117 thousand

b) repayments of loans (€ 3.0 ml)

→ Cash flow from financing a) dividend payment (€ 14.2 ml)



NET FINANCIAL POSITION

9M 2018 NET FINANCIAL POSITION ('000 €)

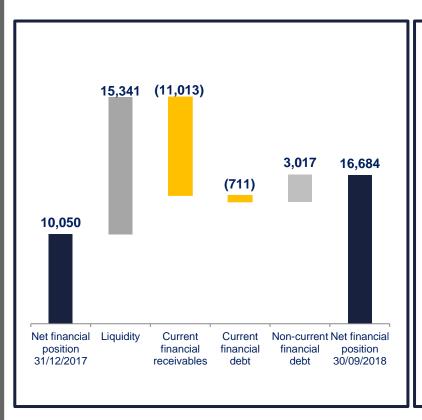




HIGHLIGHTS & STRATEGY 9M 2018

FINANCIALS

2018 KEY UPDATES



EURO THOUSANDS	30 Sep 2018	31 Dec 2017	Change
Liquidity	31,550	16,209	15,341
Current financial receivables	9,604	20,617	(11,013)
Current bank debt	(170)	(54)	(116)
Current portion of non-current debt	(5,808)	(5,807)	(1)
Other current financial debt	(2,400)	(1,806)	(594)
Current financial debt	(8,378)	(7,667)	(711)
Net current financial debt	32,776	29,159	3,617
Non current financial debt	(16,092)	(19,109)	3,017
Net Financial Position	16,684	10,050	6,634
Financial instruments with a maturity of over 12 months	331	9,827	(9,496)

9M 2018 Net Financial Position of € 16.7 ml

Not including financial instruments with a maturity of over 12 months as per IFRS 7



SOLID FINANCIAL AND CAPITAL STRUCTURE

9M 2018 CONSOLIDATED ASSET & FINANCIAL SITUATION ('000 €)

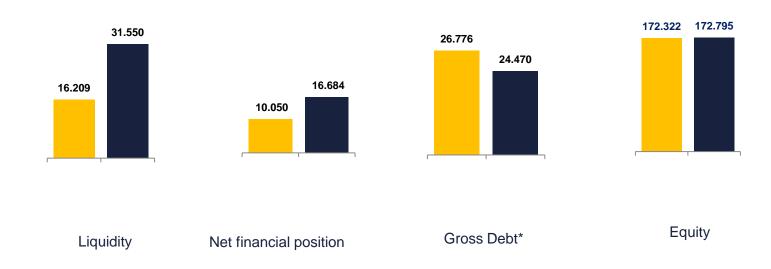




HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

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31 Dec 2017 ■ 30 Sep 2018



MONITORING OF QUALITY SERVICES AND PASSENGER EXPERIENCE

SERVICE QUALITY

CUSTOMER SATISFACTION INDEX



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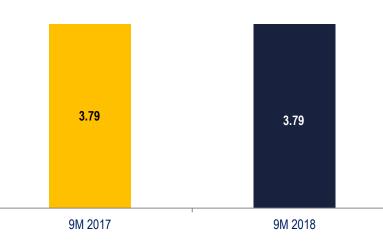


Customer Satisfaction Index:

- → ENAC (Italian Civil Aviation Authority) indicators (Carta dei Servizi)
- → comparison with Italian regional airports
- → focus on airport services performance

Airport Service Quality:

- → ACI World Airport Council International
- → panel includes more than 250 airports worldwide
- → focus on airport passenger experience











HIGHLIGHTS & STRATEGY

9M 2018 **FINANCIALS**

2018 **KEY UPDATES**





2018: NEW CONNECTIONS AND NEW FREQUENCIES



HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES



NEW FLIGHTS

- → New flight to **Amman** operated by **Ryanair** (2 weekly flight) starting in Winter 2018/2019
- New flight to **Kaunas** operated by **Ryanair** (2 weekly flight) starting in Winter 2018/2019
- → New flight to **London Luton** operated by **Ryanair** (1 daily flight) starting in Winter 2018/2019
- → New flight to Wien operated by Lauda Air (2 weekly flight) starting in Winter 2018/2019
- New flight to **Sharm El-Sheikh** operated by **Air Cairo** (1 weekly flight) starting in Winter 2018/2019

NEW FREQUENCIES

- Frankfurt operated by Lufthansa from 4 to 5 weekly flights starting in Winter 2018/2019
- → Manchester operated by Ryanair also in Winter 2018/2019
- → Porto operated by Ryanair also in Winter 2018/2019
- Alicante operated by Ryanair also in Winter 2018/2019
- → Thessaloniki operated by Ryanair also in Winter 2018/2019



2018 FINANCIAL CALENDAR



HIGHLIGHTS & STRATEGY

9M 2018 FINANCIALS

2018 KEY UPDATES



15th March 2018



24th April 2018



14th May 2018



3rd September 2018



14th November 2018

CONSOLIDATED FY 2017 RESULTS

ANNUAL SHAREHOLDERS' MEETING

CONSOLIDATED Q1 2018 RESULTS

CONSOLIDATED H1 2018 RESULTS

CONSOLIDATED 9M 2018 RESULTS



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Bologna, November 15th 2018